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CULTURALLY COMPETENT PATIENT CARE

NON-DISCRIMINATION POLICY

Members enrolled in Phoenix Health Plan (PHP) have the right to receive or expect courteous, considerate care regardless of race, color, creed, sex, religion, age, national origin, ancestry, marital status, sexual preference, genetic information, physical or mental handicap, source of payment, visual or hearing limitations, or the ability to speak English.

Providers must be compliant with the Americans with Disabilities Act (ADA), which prohibits discrimination on the basis of disability as applicable.

CULTURALLY COMPETENT CARE

Cultural competency in health refers to being aware of cultural differences among diverse racial, ethnic, and other minority groups, respecting those differences and taking steps to apply that knowledge to professional practice. Better communication with patients, families and groups from diverse cultures, improves health outcomes and patient satisfaction.

Members have the right to have services provided in a culturally competent manner with consideration for members with limited knowledge of English, limited reading skills, vision, hearing, and those with diverse cultural and ethnic backgrounds. Services shall be offered that are sensitive to the differences in race, ethnic background, linguistic group age, gender, lifestyle, education, literacy level, disability, religion, social group or geographic location.

Providers should contact member services for coordination of linguistic services through bilingual staff, telecommunication for the deaf, and use of the language line.

TRANSLATION SERVICES

Translation Services as well as American Sign Interpretation are available to provider offices, free of charge. Over-the phone interpretation and translation is available for more than 140 languages. Scheduling for an American Sign Interpreter requires at least 24-48 hours notice in advance of the appointment when calling Member Services. American Sign Interpreters will provide in office services and arrive 10 minutes prior to appointment and remain with the member as needed or the through the completion of the visit.

The following steps may be followed for assistance when services are needed for a PHP member:

- Call member services
- Provide appropriate information to the member services representative in order to verify member eligibility and explain that translation services are needed.
- The member services representative will initiate a conference call with the language line to demonstrate the process and approve the request for translation and then disconnect themselves from the call, leaving only the provider and the interpreter on the line together
- The provider will summarize what services are needed and furnish any additional special information (which may include medical or non-medical) the interpreter may need in advance in order to assist the member during his/her medical visit
- The translation service will then add the appropriate speaker to the line and the assistance will begin.

Translators are bound by confidentiality agreements with translation services and PHP.

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CULTURALLY COMPETENT PATIENT CARE

A GUIDE FOR PROVIDERS AND THEIR STAFF

Institute for
Health Professions Education

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OCTOBER 2001

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ACKNOWLEDGEMENTS

This pocket guide is made possible through the collaborative efforts of the following organizations:

AHCCCS, Office of Managed Care

Arizona Providers, IPA, Inc.

CIGNA Community Choice

Cochise Health Systems

Health Choice Arizona

Institute for Health Professions Education

Lifemark Corporation Health Plan

Mercy Care Health Plan

Phoenix Health Plan

Pinal County Long Term Care

University Family Care

With Special Thanks to:

Phil Nieri

Susan Cypert

Ginger Clubine

David Brooks

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SECTION ONE

This guide is intended to help Providers and their staff meet the challenge of caring for an increasingly diverse patient population, whose culture - which includes language, lifestyle, values, beliefs and attitudes may, differ from those of the dominant society.

Since these and other elements of culture influence the experience of illness, access to care, and the process of getting well, Providers and their staff are compelled to learn about them and incorporate that knowledge into the patient care plan.

Cultural competence can be defined as a combination of knowledge, clinical skills and behaviors that lead to positive outcomes of patient care with ethnically and culturally diverse populations.

Central to cultural competency is the provision of services, education and information in appropriate languages and at appropriate comprehension and literacy levels.

Benefits of a culturally competent approach to care:

- Devise more appropriate plans of care
- Improve quality of patient care and outcomes
- Reduce patient non-compliance
- Improve patient satisfaction
- Provide enhanced individual and family care
- Gain sensitivity to patient needs
- Work more effectively with diverse patient populations
- Adhere to federal and state requirements

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SECTION TWO

Culturally competent healthcare

An understanding of value systems and their influence on health is essential to providing culturally competent healthcare. Every culture has a value system that dictates behavior directly or indirectly by setting and encouraging specific norms. Health beliefs and practices, in particular, reflect that value system.

Providing care for patients from diverse backgrounds requires understanding one's own values as well as the values of other groups. There is a natural tendency for people to be culture bound, that is, to assume that their values, customs, attitudes and behaviors are always appropriate and right.

The following list, comparing dominant Anglo–American values with those of more traditional cultures demonstrates their differing views.

<u>Anglo-American</u>	<u>More traditional cultures</u>
Personal control over environment	Fate
Change	Tradition
Time dominates	Human interaction dominates
Human equality	Hierarchy/rank/status
Individualism/privacy	Group welfare
Self-help	Birthright inheritance
Competition	Cooperation
Future Orientation	Past orientation
Action/goal/work Orientation/informality	“Being” orientation
Directness/openness/honesty	Formality
Practicality/efficiency	Idealism/Spiritualism

Source:

Cross-Cultural Counseling: A guide for Nutrition and Health Counselors, U.S. Department of Agriculture/US Department of Health and Human Services, Nutrition Education Committee for Maternal and Child Nutrition Publications, 1986.

General beliefs

- Beliefs about the cause, prevention, and treatment of illness vary among cultures. These beliefs dictate the practices used to maintain health. Health practices can be classified as folk, spiritual or psychic healing practices, and conventional medical practices. Patients may follow a specific process in seeking health care. Cultural healers may be used in addition to conventional medical care.

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Understanding your values and beliefs

- Cross-cultural healthcare requires Providers and their staff to care for patients without making judgments about the superiority of one set of values over the other.
- Providers are not only influenced by the cultural values they were raised with, but also by the culture of medicine which has its own language and values. The complexity of the health care system today is time oriented, hierarchical and founded on disease management and the preservation of life at any cost. Realizing these values as part of the current medical culture will be useful when dealing with patients with different values.

Knowing your patient

- The difference between a Provider who is culturally competent and one who is culturally aware is in the service that person provides. A culturally competent Provider is aware of the cultural differences and even more aware of the individual and his or her personal needs.

Appreciate the heterogeneity that exists within cultural groups

- As studies about cultural and ethnic groups demonstrate, there are distinctive characteristics that contribute to their uniqueness. Knowledge about these unique characteristics is important to the development of culturally relevant programs.
- Since significant variability may exist between and among individuals from the same cultural and ethnic group, over-generalization is a danger. Such variability can be due to: age, level of education, family, rural/urban residence, religiosity, level of adherence to traditional customs, and for immigrant patients, degree of assimilation and acculturation.

The role of economics

- The culture of poverty is as important as a person's ethnicity, social status and cultural background. Economic status may influence the patient's ability to acquire medical supplies or other resources (such as running water, electricity, adequate space, healthful or specific diet, etc.) needed for continuity of care and wellness. Decisions that are made about lower income patients' care must be sensitive to the differing degrees of access to resources.

The role of religious beliefs

- Religious beliefs can often influence a patient's decision about medical treatment. Because of their religious faiths, patients may request diagnosis but not treatment. If a particular treatment is absolutely necessary, Providers may find it helpful to consult with the patient's spiritual leader. Patients who seek mainstream medical care may also seek treatment from healers in their culture. Rather than discouraging this, especially if the alternative treatment is not harmful, Providers and their staff may want to incorporate traditional healing into the general treatment plan.

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The role of the family

- Traditional cultures place a greater emphasis on the role of the family. Decision-making about health issues may be a family affair. It can be helpful for Providers and their staff to take this into account as medical decision-making takes place.

Questions to consider:

1. How many family members can accompany the patient into the room?
2. Should friends be allowed in the room?
3. Who can or should be told about the patient's condition?

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SECTION THREE

Cultural assessment

Cultural assessment of the patient is an important step in identifying the patient's views and beliefs related to health and illness. Beliefs about the cause, prevention, and treatment of illness vary among cultures. Such beliefs dictate the practices used to maintain health. Studies have classified Health Practices into several categories: **folk practices, spiritual or psychic healing practices, and conventional medical practices.**

In addition to the general data collected from a patient, the following checklist may be helpful in gaining culturally specific information.

- Where were you born?
- If you were born outside the USA, how long have you lived in this country?
- Who are the people you depend upon the most for help? (Family members, friends, community services, church etc.)
- Are there people who are dependent on you for care? Who are they? What kind of care do you provide?
- What languages do you speak?
- Can you read and write in those languages?
- What is the first thing you do when you feel ill?
- Do you ever see a native healer or other type of practitioner when you don't feel well?
- What does that person do for you?
- Do you ever take any herbs or medicines that are commonly used in your native country or cultural group?
- What are they, and what do you take them for?
- What foods do you generally eat? How many times a day do you eat?
- How do you spend your day?
- How did you get here today?
- Do you generally have to arrange for transportation when you have appointments?

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Cultural assessment (continued)

To help Providers and their staff conduct cultural assessments, the questionnaire below will help determine a patient's beliefs about his or her problem:

Tools To Elicit Health Beliefs

1. What do you call your problem? What name does it have?
2. What do you think caused your problem?
3. Why do you think it started when it did?
4. What does your sickness do to you? How does it work?
5. How severe is it? Will it have a short or long course?
6. What do you fear most about your disorder?
7. What are the chief problems that your sickness has caused for you?
8. What kind of treatment do you think you should receive? What are the most important results you hope to receive from treatment?

Further Questions to Consider

- Do individuals in this culture feel comfortable answering questions?
- When the Provider asks questions, does the patient, or family, perceive this as a lack of knowledge?
- Who should be told about the illness?
- Does the family need a consensus or can one person make decisions.
- Does the patient feel uncomfortable due to the gender of the Provider?
- Does more medicine mean more illness to the patient?
- Does no medication mean healthy?
- Does the patient prefer to feel the symptoms, or mask them?
- Does the patient prefer ONE solution or choices of treatment?
- Does the patient want to hear about risks?

(Source: Kleinman, Arthur A. Patients and Healers in the Context of Culture. The Regents of the University of California. 1981.

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SECTION FOUR

Communication

Intercultural communication is a key clinical issue in medicine and can determine quality of care. The language barrier is a particularly serious problem for Providers and patients alike. Since effective communication between patients and Providers is necessary for positive outcomes, the use of translators is essential.

Even with English speaking populations, it can be a challenge for the patient to try to understand the medical jargon that is commonplace among professionals in the healthcare setting. For example, words like “diet” have different meanings to professionals than they have in the general public.

Other Factors Influencing Communication:

- Conversational style: It may be blunt, loud and to the point – or quiet and indirect.
- Personal space: People react to others based on their cultural conceptions of personal space. For example, standing “too close” may be seen as rude in one culture and appropriate in another.
- Eye contact: In some cultures, such as Native American and Asian, avoiding direct eye contact may be a sign of respect and represents a way of honoring a person’s privacy.
- Touch: A warm handshake may be regarded positively in some cultures, and in others, such as some Native American groups, it is viewed as disrespectful.
- Greeting with an embrace or a kiss on the cheek is common among some cultures.
- Response to pain: People in pain do not always express the degree of their suffering. Cultural differences exist in patient’s response to pain. In an effort to “be a good patient” some individuals may suffer unnecessarily.
- Time orientation: Time is of the essence in today’s medical practice. Some cultural groups are less oriented to “being on time” than others.

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Other Factors Influencing Communication (Continued):

What's in a name: Some patients do not mind being called by their first name; others resent it. Clarify the patient's preference early on in the patient-Provider relationship.

Nonverbal communication: Messages are communicated by facial expressions and body movements that are specific to each culture. Be aware of variations in non-verbal communication to avoid misunderstandings.

When English is a second language: According to the US Census Bureau, 14% of Americans speak a language other than English in their home and 6.7 million people have limited or no English skills. As these numbers continue to grow, the need for multilingual care becomes more significant.

Patients with limited English proficiency may have more difficulty expressing thoughts and concerns in English and may require more time and patience. It is best to use simple vocabulary and speak slowly and clearly. Do not assume that because the patient can speak English that he can read and write in English as well. Remember, just because somebody speaks with a "perfect" American accent, doesn't mean that they will have complete and full mastery of the English language.

Translators: Often, volunteers from the community or relatives are brought by the patient to help with translation. Since patients may be reluctant to confide personal problems with non-professionals and may leave out important facts, this practice should be discouraged. Realize that it may be difficult for patients to discuss personal issues in front of a third non-professional party. The use of employees as translators (secretaries, house keeping etc.) may not be a better solution.

Translators should understand and speak a language well enough to manage medical terminology. The ideal translator is a professional. If a professional translator is not available, over the phone translation services can be used.

Enhancing cross-cultural communication

Communicate effectively: Allow more time for cross-cultural communication, use translators who are not family members and ask questions about cultural beliefs.

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Enhancing cross-cultural communication (Continued):

Understand differences: Realize that family integration is more important than individual rights in many cultures. Involve spiritual or religious advisors when appropriate. Be aware of your own cultural beliefs and biases. Be sensitive to your authority as a medical professional.

Identify areas of potential conflict: Determine who is the appropriate person to make decisions and clarify and discuss important ethical disagreements with them.

Compromise: Show respect for beliefs that are different from your own. Be willing to compromise about treatment goals or modalities whenever possible. Remember that taking care of patients from other cultures can be time-consuming and challenging. In almost all instances, however, the extra time and effort expended will result in more satisfied patients, families and professionals.

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SECTION FIVE

ALL AHCCCS contracted Health Plans and Program Contractors provide a variety of cultural competency resources, including interpretation/translation services and cultural awareness training. Under the AHCCCS program, these organizations are required to provide interpretation/translation services to Providers and Members free of charge.

If you need interpretation/translation services for patient care or wish to receive more information about available cultural competency resources, please contact the patient's AHCCCS Health Plan or Program Contractor to make the necessary arrangements.

AHCCCS and its participating Health Plans and Program Contractors encourage you to use professional interpretation/translation services. Use of non-professional interpretation/translation services such as by bilingual staff and/or a patient's family member may jeopardize patient outcomes.

INTERNET Resources

There are many cultural competency resources available on the Internet. The following listing is intended for informational purposes only.

General Reference sites:

- AMA Cultural Competence Initiative - <http://www.ama-assn.org/ethic/diversity/>
- National Center for Cultural Competence: Bureau of Primary Health Care Component
<http://www.dml.georgetown.edu/depts/pediatrics/gucdc/nccc.html> Home page
<http://www.dml.georgetown.edu/depts/pediatrics/gucdc/cultural.html>
- Ethnomed: University of Washington: cultural profiles, cross cultural topics, patient education
<http://healthlinks.washington.edu/clinical/ethnomed/>
- http://www.baylor.edu/~Charles_Kemp/hispanic_health.htm Great site for information on Hispanic and other cultures (i.e. Bosnian refugees).
- Society of Teachers of Family Medicine: Multicultural Health Care and Education <http://stfm.org/corep.html>.
General curriculum information and listings of print, experiential exercises, games, simulations and video resources (not online). STFM homepage <http://stfm.org/index.html>
- AMSA (American Medical Student Association): <http://www.amsa.org/programs/gpit/cultural.htm>
- Cross Cultural Health Care Program (CCHCP) Site offers schedules/location/fees of cultural competency training, interpreter training, research projects, community collaboration, and other services. Online registration for training sessions, interpreter and translation services. <http://www.xculture.org/>
- Opening Doors: in progress - cultural issues of health care -will contain discussion forum on cultural issues in healthcare, articles, etc. <http://www.opening-doors.org/>

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General Reference sites (continued):

- Perspective of Difference: an interactive teaching module <http://medicine.ucsf.edu/divisions/dgim/pods/html/main.html>
- Bridge to Wellness: Cultural Competency <http://www.serve.com/Wellness/culture.html>. Homepage: www.serve.com/Wellness -Developed for Adult Psychiatry- list of cultural competency principles for health care clinicians.
- U.S. Department of Health and Human Services: The Initiative to Eliminate Racial and Ethnic Disparities in Health <http://raceandhealth.hhs.gov/>
- National Institute of Health Office of Research on Minority Health <http://www1.od.nih.gov/ormh/main.html>
- Health and Human Services: Health Resources and Services Admin.: news articles <http://www.hrsa.dhhs.gov/>
- US Department of Health and Human Services: Office of Public Health and Sciences: Office of Minority Health Resource Center <http://www.omhrc.gov/>
- Bureau of Primary Health Care Supported Community Health Programs <http://www.bphc.hrsa.dhhs.gov/databases/fqhc/fqhcquery.cfm>
- The Center for Cross Cultural Health: (410 Church street, Suite W227, Minneapolis, MN 55455) <http://www.umn.edu/ccch/>
- Cross Cultural Health Care Program (Pacific Medical Clinics / 1200 12th Avenue South, Seattle, WA 98144-2790 / Phone: (206) 326-4161) <http://www.xculture.org/>
- Department of Health and Human Services / Health Resources and Services Administration / Bureau of Primary Health Care (4350 East-West Highway, Bethesda, MD 20814)
- Interface International: Provides publications and training tools (c/o Suzanne Salimbene, Ph.D. / 3821 East State Street, Suite 197, Rockford, IL 61108 / Phone: (815) 965-7535 / e-mail: IF4YOU@aol.com)
- Simulation Training System (218 Twelfth Street, Del Mar, CA 92014-0901) / Resources for Cross-cultural Health Care: <http://www.diversityrx.org/>
- National Urban League (Phone: 212-310-9000) or <http://www.nul.org/>
- African Community Health and Social League (Phone: (510) 839-7764) <http://www.progway.org/ACHSS.html>
- Association of Asian Pacific Community Health Organizations (Phone: (510) 272-9536) <http://www.aapcho.org>
- National Coalition of Hispanic Health and Human Services Organizations / Phone: (202) 387-5000 <http://www.cossmho.org>
- Center for American Indian and Alaskan Native Health Phone: (410) 955-6931 / <http://ih1.sph.jhu.edu/cnah/> www.culturalorientation.net or www.erc.msh.org "Providers Guide to Quality and Culture")